## AN OPEN LETTER: CALL FOR ASSISTANCE

### The commodity crisis driving 3T mineral sector away from responsible production

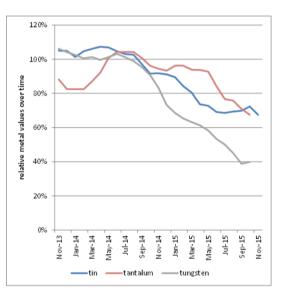
The tin, tantalum and tungsten (3T) mineral sector in the Great Lakes Region, which through concerted international and national effort has made significant progress towards becoming 'conflict free' over the last five years, is at risk of reverting back towards informality due to the steep fall in metal prices throughout 2015 following on weakness in business resulting from Dodd Frank and defacto embargo over several years.

Such a regrettable setback should not be considered as only a business issue of market dynamics since it would also deal a serious blow to local livelihoods and ongoing efforts towards regional stability. We call for a concerted effort to assist the sector at this most difficult time and request tangible support from those who hold the common objective to break the link between 3T minerals and conflict.

#### THE MINERAL SECTOR IN CRISIS

From 2011 to 2014, metal and mineral prices generally fell by more than 35%. This led the World Bank<sup>i</sup> to predict in January 2015 that there would be an almost unprecedented further decline across all commodity prices in 2015. This forecast has proved to be accurate as metals prices are now at multiyear lows and continue to drop<sup>ii,iii</sup>.

Mining companies everywhere have been facing difficult decisions<sup>iv</sup> leading to inevitable closures of operations. In the copper sector, large-scale operators have cut output but in contrast to the artisanal sector have the financial resources to minimise job losses; for example Glencore has retained 80% of staff at Katanga Mining despite an 18 month suspension of operations<sup>v</sup>.



Relative 3T pricing for 2 years to Nov 2015

The Economist<sup>vi</sup> has highlighted that if stock markets had fallen by similar percentages this would be called a global economic crisis and calamity, yet insufficient attention is being paid to the minerals market collapse and its wide-ranging impacts.

### COST CUTTING IN THE 3T SECTOR IN THE GREAT LAKES

The commitment of upstream businesses in the 3T sector, their governments and partners, to find solutions to the conflict minerals issue over the last five years has successfully created mechanisms which realise responsible trade. These mechanisms have achieved reduced involvement of armed groups around 3T mines<sup>vii</sup>, produced accurate regional trade statistics, as well as ensuring market access for tens of thousands of miners. Although not perfect, these mechanisms have provided a strong basis for improvement and represent hope for the future of the sector. However, the metal price collapse puts the sustainability of those activities in doubt due to the falling value of the supply chain from which any non-essential activity will be cut.

The costs of trading 3Ts in and from the Great Lakes Region are no lower than other artisanal mining areas around the world. Businesses in the region and their customers already face challenges from inadequate infrastructure and the difficult operating environment. Transport times are long, theft is not uncommon, and provision of financing and insurance is challenging, all of which have relatively high cost. In addition, and in contrast to non-African 3T artisanal mining areas not subject to Dodd Frank, businesses in the region have 'conflict mineral' related costs to bear which affect their competitiveness and make them the first to suffer from global market decline.

Low cost production is generally not responsible production. The economic incentive is now for a return to informal trade, non-payment of taxes, and abandoning due diligence in order to secure survival. Due diligence costs will not be considered essential costs if all mineral trades at a similarly low price and there is no business reward to compensate for the substantial extra effort necessary to conform with internationally defined guidance and standards.

It is not possible for upstream business to make partial cuts to activities around due diligence; <u>traceability is of no consequence without risk evaluation and mitigation, and risk management is of no value without reporting and follow up</u>. A minimum standard must be maintained and the choice to be made by upstream business is therefore either to continue to make sufficient effort to apply the recommendations of the OECD guidance as an entirety, or to cut all those costs in their entirety. In current circumstances the latter seems more attractive.

Of course upstream companies can take steps to cut their own costs, and governments may choose to assist business with tax cuts or similar measures, but it is the international community who set expectations for conflict-free minerals, as well as adding to the discussion issues such as improved circumstances of mining and improved control of fraud and smuggling. While the true cost of responsible production is not being paid by consumers these expectations can create unintended negative, rather than positive, effects.

# IMPACTS ON RESPONSIBLE SOURCING AND STABILITY

Output in the region has been tumbling in direct relation to metal price, and, as volumes decrease business becomes less worthwhile or simply not possible, in particular for the artisanal operators and small trading companies important in the region who do not have large financial reserves available to await a recovery in prices. This impact is clearly illustrated in the chart below and is especially true in areas such as the Kivus' where the de-facto embargo was long, and to where traceability, due diligence and positive trade is just returning.

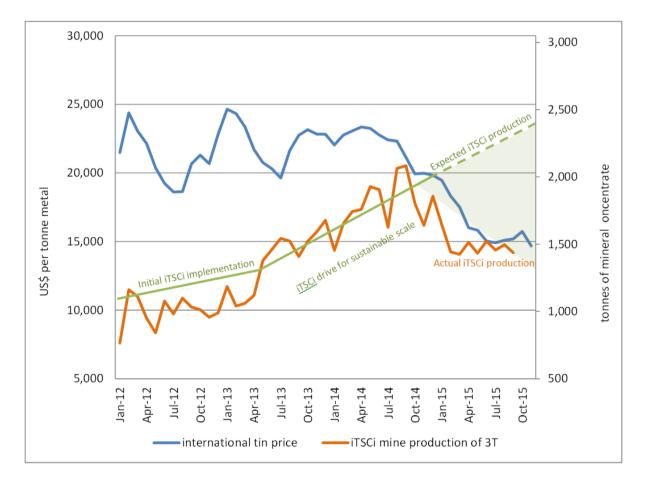
As production of 3T minerals in the region continues to drop, the industry supported and government implemented iTSCi Programme, which is sustainably funded on the basis of tonnages and economies of scale also comes under threat of scaling down. There is no business case to maintain implementation in the more remote, insecure, and high risk mining areas, or in areas with low production or high rates of incidents for mitigation – in fact the areas where support and improvement is most vital. Withdrawal of iTSCi or other traceability from those types of areas would de-stabilise the 3T sector in DRC, Rwanda and Burundi and remove opportunity for continued legitimate market access for local miners.

Return to a de-facto embargo and loss of livelihoods for thousands of miners could encourage individuals in higher risk areas of the DRC to re-engage with local armed groups and contribute to increased instability. Other miners will continue to produce at low levels at sites where traceability is no longer present and in some cases will see a potential return of armed group involvement in the mineral trade. This potentially conflict mineral will inevitably still find its way into the international

supply chain and into consumer product increasing uncertainty in the downstream side of the supply chain despite auditing efforts.

While gold is also trading at multi-year lows the value still remains significantly higher than for 3T's. Miners in the DRC will continue displacement to the gold sector which offers uncontrolled opportunities for armed groups due to lack of any successful traceability or due diligence activity for that metal.

Governments with a high reliance on the mineral sector who are receiving falling revenues to local and national economies as a result of both falling production, and falling mineral value, are in a similarly challenging situation. Government services who are key partners for implementation may suffer increased risk of staffing cuts or non-payment therefore leading to de-formalisation and reduced governance of their mineral sector.



# Price effects on iTSCi mine production from DRC, Rwanda and Burundi

This chart demonstrates the impact of falling metal price on volumes of mineral produced by artisanal miners. Data for total 3T production from iTSCi mines is shown together with the tin price as the reference since this is readily available international commodity data. However, the value of each of the 3Ts has fallen over a similar period and has similar impacts on production.

#### CALL FOR ASSISTANCE

Experts agree that recovery in commodity prices will not be immediate or rapid. It is therefore critical, if responsible mineral trade in 3T's is to continue on the current widespread basis, for industry due diligence costs to be externally supported by others outside the upstream supply chain for the coming year.

As an example, the iTSCi Programme has always operated on limited budgets below anticipated in original planning, yet still achieving significant results<sup>viii</sup>. Upstream industry has contributed the vast majority of funding, averaging 81% over the past 5 years, but is not currently in a position to sustain adequate financing despite a number of increased efficiencies being put in place such as reallocation of staff according to risk, postponement of training and equipment purchase, cuts to travel budgets, data technology development work and so on. Contributions from donors and downstream to all activities have been 16% and 2% respectively over the same period.

- We encourage those governments who have, or plan to introduce, regulations on reporting or import of 'conflict minerals' to support the control and improvement of the sector at source with local involvement through support to traceability and due diligence programmes and Government partners.
- We encourage downstream manufacturing companies at a time when falling prices are to their benefit to invest in and support the upstream sector and their traceability and due diligence programmes to tackle conflict mineral issues at source before reaching or impacting smelters or their customers.
- We encourage donors to redouble efforts to assist government agencies in the region to ensure their continued ability to support traceability and their related programmes to achieve the long term goal of improved governance.

In areas from where iTSCi, traceability and due diligence programmes risk being withdrawn it would take substantial time and investment to restart should the financial climate become more favourable. With additional support we can prevent that set-back and, instead, allow the 3Ts sector of the Region to survive this current risk of collapse.

December 2015



John Kanyoni, Vice-Président de la Chambre des Mines, Fédération des Entreprises du Congo

Jean Malic Kalima, President, Rwandan Mining Association



Secrétaire Exécutif de la Chambre Sectorielle des Mines et Carrières, Burundi

Dan Bist



David Bishop, CEO ITRI Ltd







David Henderson, President Tantalum Niobium International Study Center





Mark Viso, President Pact Inc

The iTSCi Programme represents ~270 industry members in the upstream 3T supply chain, their customers, and all major 3T smelters. Many are listed below although not all are currently active. They are located across 35 countries, including Burundi, Democratic Republic of the Congo and Rwanda.

A&M Group Ltd A.D Trade International Ltd A.R. Minerals and Mining Advanced Material Japan Corporation Advanced Material Trading Pte Ltd Africa Smelting Corporation African Minerals Sarl African Panther Resources African Speciality Metals African Tantalite Mining (Burundi) Alford International Ltd Alliance Minière du Congo AMC Alseir Marketing Ltd Andre Mining Sarl Ares Group SPRL Asia Tungsten Products Co., Limited Asia Tungsten Products Vietnam Ltd **AVX** Corporation Bantooh, llc Batton Services (Proprietary) Limited Belair African Metals Sarl Best Hope Society Sarl Blancomet AA Minerals Ltd **Bollore Africa Logistics** Bollore Africa Logistics Burundi S.A Bollore Africa Logistics Rwanda Ltd Bollore Africa Logistics Tanzania Limited Bollore Africa Logistics Uganda Ltd **Boss Mining Solution Ltd** BPA Soluciones Tecnologicas Avanzadas de Gestion, S.L. Britcon Company Sarl **BTG Pactual Commodities Pte Ltd Bugambira Mines Ltd** Camis Sarl **Camscorp Limited** Carlton Promotions L.P Ceprodev Sprl Chemaf Sprl (Chemicals of Africa Sprl) China Railway Resources Trading Co., Ltd Chivine Resources, Inc CIE Sprl (Concorde Mining) Circle Way Trading (PTY) Ltd CMS Ltd CNMNC Africa Company Limited CNMNC Rwanda Company Ltd COMBEAK (Coopérative Minière)

Crown Mining SARL Customer Experience Management Ltd Demayer Continental Ltd Denis Coopérative Mining DFSA Mining Congo 'DMC' Duoluoshan Sapphire Rare Materials Co Ltd East Rise Corporation Ltd Etoile D'Orient "ETO" Sprl Ets Amur Ets Bakulikira-Nguma Ets Gaferege (Ets GD Ltd) ETS Rica (Erica) Ets Kalinda Valence Ets Munsad (Goma) Ets Munsad Minerals Eurotrade International Sarl **Excellent Mining Company Ltd** F&X Electro-Materials Ltd Fédération des Coopératives Minières Au Rwanda (FECOMIRWA) Fédération des Coopératives Minières Du Maniema (FECOMIMA) Furisa Natural Resources Gisande Trading Ltd Global Advanced Metals Pty Ltd Global Agro Products PVT Ltd Grey Gold SPRL Group KA Sprl (Group Kalambay) Guangdong Zhiyuan New Material Co., Ltd. H&Q Minerals H.C. Starck Co., Ltd. H.C. Starck GmbH H.C. Starck Smelting GmbH & Co KG Habatu Trading Minerals Ltd Haipu Resources Limited Halcyon Inc Hauling Company Sarl (Haulco Sarl) HCK Mining Company Ltd Huaying Trading Company Sarl (HTC) I.M.A Mines company Ltd Cronimet Central Africa AG International Minerals Expert Ltd Interoil Europe SA Jimpexx Company Limited Jiujiang Jin Xin Nonferrous Metals Co Ltd Jiujiang Tanbre Co Ltd Kafra Minerals Company Ltd

Platotex Technology Company Limited PM Trading (International) Limited **R.K.M Golden Rainbow Mining** Radiabu Minerals & Derivatives Ltd Rash Ft Rash Sarl Remote Resources Ltd. Rezidence OAZA s.r.o **Rising Star Sarl** Rotax International SARL **Rubamin Sarl** Rutongo Mines Ltd Rwanda Allied Partners (RAP) Ltd Rwanda Pure Water Ltd Rwanda Rudniki Ltd Rwandan Mineral Resources Ltd Sak Mining Sarl Saxmark I Stenungsund AB Saxmark I Stenungsund AB Ltd SEAVMC Shalina Resources Ltd Sideral Development Inc Signal Mining Sarl Sino Kat Tin Sarl Sino Katanga Tin Sprl Sizer Metals Pte Ltd SMB SARL, SOCIÉTÉ MINIÈRE DE BISUNZU SO.MI.DECO Sarl Société Africaine Pour Le Développement Minier (SADEM CONGO) Société Amur Mugote Et Frères Sprl Société Aurifère Du Kivu Et Du Maniema Sarl (SAKIMA) Société d'Exploitation Et de Commercialisation des Minerais du Burundi (SECOMIB) s.a Société Générale De Commerce Sprl (SOGECOM) Société Minière du Maniema (SOMIMA) sprl Société Olive Sarl Société Sicima Congo Sarl Solidarité Des Occupants Du Sol Pour Le Développement Du Maniema Specialty Metals Resources Stapleford Minerals & Metals Star Dragon Corporation Ltd Sunrise Metal Company Ltd

COMIAM 'Coopérative Minière et Agricole de Malemba Nkulu Compass Green Worldwide Sarl (CGW) Conghua Tantalum & Niobium Smeltery Congo Jia Xin **Congo Minerals Metals** Congo Mining & Mineral Resources Sprl Congo Premier Coopérative Des Artisanaux Du Congo 'CAC' Coopérative Des Artisanaux Miniers Du Congo (CDMC) Coopérative des Exploitants Artisanaux Miniers de Masisi (COOPERAMMA) Coopérative Des Exploitants Miniers Du Congo (CEMICO) Copérative Des Exploitants Miniers Pour le Développement Intergral (CEMDI) Coopérative Minière Artisanale Wakutala Wakumona (COMIWA) Coopérative Minière 'COOPEMAD' Coopérative Minière Du Graben (COMIGRA) Coopérative Minière du Tanganika (COMITA) Coopérative Minière Dunia Tujenge (CMDT) Coopérative Minière Et Artisanale Du Katanga (COMAKAT) Coopérative Minière Et De Développement Dikuluwe (CMDD) Coopérative Minière Et De Développement Du Katanga (COMIDEK) Coopérative Minière Et Développement Communataire (CMDC) COMINIÈRE Coopérative Minière LUBI (CML) Coopérative Minière Pour La Promotion Rurale Du Katanga (COMIPRUK) Coopérative Minière Pour Le Développement Du Katanga (CMDK) Coopérative Minière pour le Développement du Lwalaba (COMIDEL) Coopérative Minière pour le développement Integré du Congo (CMDIC) Coopérative Minière Tumaini (COMITU) Coopérative Minière VIMATED (CMV) Coproco Group Sprl

Kemet de México SA de CV Kemet Electronics Corporation KST Trading La Générale Des Coopératives Minières DU SUD-KIVU (GECOMISKI) Lunska Ltd M Metal Sarl Maison Nikele Malabar Logistics Sarl Malaysia Smelting Corporation Berhad Maniema Gold Sarl Maniema Mining Company Manono Minerals (MANOMIN) MCZ Mining Company Ltd Met Trade (India) Limited Metachem Sprl Metalink International Co Ltd Metals Investment Inc. Metmar Trading (PTY) Ltd Minérales Industries Métallurgiques (MIM SARI) Minerals Resources International AG Minerals Supply Africa Ltd Mines De Developpement (MIDEV) Mining Mineral Resources (MMR) Minserve SARL Mitsui Mining and Smelting Company Limited Molycorp Silmet AS MRI Trading AG Multi Consortium International M.C.I. Sprl NEMEP Ltd New Bugarama Mining Company Limited Ningxia Orient Tantalum Industry Corporation Limited Noble Resources International Pte Ltd NordKat Group Sarl Noviva Ltd Nowid Limited Ntarabana Minerals Trading Limited Opera Mining Osmin Partners Limited Pella Rwanda Resources Limited Philbert Trading Minerals Ltd Phoenix Metal

Taki Chemical Co Ltd Tantalium Minerals Trading (TMT) Ltd Tantalum Mining Company (TAMINCO) Tawotin Ltd Tebuka Mineral Processing (TMP) Ltd **Telex Metals LLC** Terra-kara SARL Thailand Smelting and Refining Co Ltd TheM Metal Srl **Tinta Mining Limited** TMT Metals AG Trademet s a Trading Services Logistics Sarl Trafford Minerals Trading International Sarl Trafigura Pte Ltd Trans Mining Logistic Sarl (T.M.L Sarl) **Transamine Trading SA** Transvale Mining Sarl Travelling Escenografia SA Traxys Europe S.A Tromea <sup>®</sup> LTD TSM Entreprise TWC Minerals Ltd Ulba Metallurgical Plant JSC Union Stone Ltd Uniton Industries Limited Universe Minerals Trading Valko Mining Investment Inc Vietnam Youngsun Tungsten Industry Co I td Vin Metal Synergies (Mauritius) Ltd Vin Metal Synergies FZCO (VMS) WAYCOR Ltd Willem Minerals Company Sprl Wolfram Bergbau & Hutten AG Wolfram Mining and Processing Wolfram Mining and Processing (Burundi) Worldwide Minerals Supply Ltd Xiamen Tungsten (H.C) CO., Ltd Yujin Shoji Ltd Zhuzhou Cemented Carbide Works Import & Export Company Zoe Mining Trading & Manufacturing Co Ltd Zopco SA

<sup>&</sup>lt;sup>i</sup> Most Commodity Prices Expected to Continue Declining in 2015, in Rare Occurrence, World Bank January 22, 2015 <u>http://www.worldbank.org/en/news/press-release/2015/01/22/commodity-prices-expected-continue-declining-2015-wb-report</u> <sup>ii</sup> Wall Street Journal, Nov. 20, 2015 <u>http://www.wsj.com/articles/prices-for-base-metals-plummet-1448047033</u>

Metals prices fall to multiyear lows, The Financial Times, 23 November 2015, <u>http://www.ft.com/cms/s/0/1329bbc0-91d3-11e5-94e6-c5413829caa5.html#axz23sidr6NvY</u>
HOTTER ON METALS: Cuts and closures, they're a comin', 20 August 2015 <u>http://www.metalbulletin.com/Article/3481333/HOTTER-ON-</u>

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<sup>&</sup>lt;sup>v</sup> Katanga Mining Announces Suspension of Copper and Cobalt Processing<u>http://www.katangamining.com/media/news-</u> releases/2015/2015-09-11.aspx

<sup>&</sup>lt;sup>vi</sup> The great bear market, 21 July 2015 <u>http://www.economist.com/blogs/buttonwood/2015/07/commodities</u>

vii "All iTSCi covered sites visited were free from militarisation" OECD 2015 Mineral supply chain and conflict links in Eastern Democratic Republic of Congo http://mneguidelines.oecd.org/mineral-supply-chain-eastern-drc.htm

iii iTSCi Programme Annual Review https://www.itri.co.uk/index.php?option=com mtree&task=viewlink&link id=55336&Itemid=11